કમાંક/માધ્ય/પરચ/૨૦૧૯ રિલ્ડેસ્ક કું કમિશનર શાળાઓની કચેરી ૯/૧, ડૉ. છવરાજ મહેતા ભવન, ગુ.રા., ગાંધીનગર તા.ર્થ /૧૦/૨૦૧૯

પ્રતિ, જિલ્લા સિક્ષણાધિકારીથી, તમામ

বিষয: National Programme on school leadership

Development and Implementation plan for school leadership academy 2019-2020-reg

संदर्भ : Letter of National Institute Educational Planning and Administration Letter No. F.No-51/I/NIEPA-NCSL/2020,Dated: 16th September, 2019

ઉપરોક્ત વિષય પરત્વે આ સાથે National Institute Educational Planning and Administration ના Letter No. F.No-51/I/NIEPA-NCSL/2020, Dated: 16thSeptember, 2019 ની નકલ મોકલી આપતાં જણાવવાનું કે, પત્રમાં જણાવ્યા મુજબની કાર્ચવાઠી માટે આપના તાબા દેઠળની શાળાઓના આચાર્યોને પ્રોત્સાઠીત કરવા તેમજ નિયમાનુસારની કાર્ચવાઠી કરવા માટે જણાવવામાં આવે છે.

માન.નિયામકશ્રીની સૂચના અનુસાર.

બીડાણ : સંદર્ભ મુજબ

નાયબ શિક્ષણ નિયામક માધ્યમિક ગ.રા.ગાંધીનગર

ક્રમાંક:યોજના/પરય/૨૦૧૯/૪૧૬ જિલ્લા શિક્ષણાધિકારી કચેરી, ભાવનગર તા. **૧૯** ૧૦ ૧૯

પ્રતિ, આયાર્ચશ્રી, સરકારી/RMSA/ગ્રાન્ટેડ/નોન-ગ્રાન્ટેડ પ્રાથમિક,માધ્યમિક અને ઉચ્ચતર માધ્યમિક શાળાઓ તમામ જિ.ભાવનગર

ઉક્ત પત્રની જાણ તથા અમલ થવા સારુ.

જિલ્લા શિક્ષણાધિકારી ભાવનગર

નકલ રવાના જાણ તથા અમલવારી સારૂ: ઊ.નિ.શ્રી/મ.શિ.નિ.શી

राष्ट्रीय शैक्षिक योजना एवं प्रशासन संस्थान

17-बी, श्री अरविंद मार्ग, नई दिल्ली 110 016

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NATIONAL INSTITUTE OF EDUCATIONAL PLANNING AND ADMINISTRATION

17-B, Sri Aurobindo Marg, New Delhi 110 016 Telephone Off, 91-11-26515472, 26853038, 26544801 Fax 91-11-26861882 E-mail vc@niepa.ac.in, nv.varghese@niepa.ac.in

Professor N. V. Varghese Vice-Chancellor

> F. No. 51/NIEPA-NCSL/2020 16th September, 2019

Subject: National Conference on Leadership for Quality Improvement in Schools, January 15-17, 2020, National Centre for School Leadership, NIEPA-reg

Dear Dr Rao,

The National Centre for School Leadership (NCSL) at the National Institute of Educational Planning and Administration, New Delhi is 'organizing a National Conference on 'Leadership for Quality Improvement in Schools' on January 15 -17, 2020 at India International Centre, New Delhi. The Conference endeavors to provide the platform for sharing of new practices, innovations, perspectives and experiences in the field of School Leadership. The Conference intends to bring together leading academicians, practitioners and scholars in the area of school leadership as well as Principals/Head teachers from State Government schools, schools under the Kendriya Vidyalaya Sangathan (KVS), Navodaya Vidyalaya Samiti (NVS) and Central Tibetan School Administration (CTSA).

NCSL began 'Celebrating School Leadership' (CSL) as an initiative to recognize school leadership at all levels of school education, across States/ UTs in the year 2018. In continuation of this initiative, the Centre is inviting submissions from head teachers/heads of schools/ principals (from primary to senior secondary schools) in the form of case studies and video documentaries on exemplary practices initiated and sustained in their schools. We expect to receive case studies and video documentaries that describe school leadership initiatives and their impact on quality improvement in schools. The school heads/principals who have demonstrated exemplary leadership practices in their schools will be provided a platform during the proceedings of this National Conference.

It is requested to kindly disseminate the information regarding Celebrating School Leadership in your state so as to encourage school heads/principals to write to us their experiences of improving school quality through leadership practices.

अगम् वर्ष भागामां में में प्राथाहित् अगम् वर्षा भागामां में प्राथाहित्

Contd..

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A Flyer on 'Celebrating School Leadership' is being shared for your kind information and dissemination by your office (Annexure 1). The school heads/principals can either submit a case study (with photographs) or a video documentary, not both. The case studies/video documentaries can be developed either in English or Hindi. The themes and format for writing case studies is provided in Appendix 1, whereas the themes and format for developing video documentaries is provided in Appendix 2. The school heads/ principals can send their case studies/video documentaries at the mail id nesl.csl@niepa.ac.in. The last date for Submission is 7th November 2019.

For any queries you may kindly contact my colleagues Dr. Subitha GV, Assistant Professor, NCSL-NIEPA at subithagvmenon@gmail.com (Mob: 8586939750) and Dr. Monika Batham, Consultant, NCSL-NIEPA at monikabatham@gmail.com (Mob: 8588009874).

Looking forward to your contribution in this endeavor

With warm regards,

Yours sincerely

(N.V. Varghese)

Dr Vinod Rao, IAS
Principal Secretary
(Primary & Secondary Education)
Education Department, B lock 5, 7th Floor
New Secretariat, Gandhinagar - 382010
Gujarat

- Copy to: 1. Shri M I Joshi, Director of Primary Education, Block no.12/1, Dr. Jivraj Mehta Bhavan, Gandhinagar 382010, Gujarat
 - 2. Shri J D Desai, IAS, Director, Secondary Education, Commissionerate of Schools 9/1, Dr. Jivraj Mehta Bhavan, Gandhinagar-382010
 - 3. Ms P Bharathi, IAS, State Project Director SAMAGRA Shiksha, Gujarat Council of Elementary Education, Behind MLA Canteen, Sector-17, Gandhinagar 382017, Gujarat
 - 4. Dr T S Joshi, Director, Gujarat Council of Educational Research and Training, (Government of Gujarat), "Vidya Bhavan", Sector 12, Gandhinagar, Gujarat

N.V. Varghese)

APPENDIX 1

FORMAT FOR CASE STUDY SUBMISSION

The case studies written by the school head/principals should reflect leadership initiatives in improving school quality. The submission is to be made under any one of the following themes:

THEMES FOR THE CASE STUDY

- > Leading changes in Self and others for improving school culture
- > Leading Teams for quality improvement
- > Instructional leadership in schools for transforming teaching-learning processes
- > School Leadership for improving student learning and learning outcomes
- Leading ICT integrated teaching in classrooms
- > School leadership for developing teachers as leaders
- Leading Innovations in Schools
- School leadership towards building effective partnerships with community for improving student learning
- School leadership for positive value development, life skills, citizen building and inculcating attitude towards lifelong learning among students

The case study may be written in maximum 2500-3000 words. It can be either in English or Hindi language. The case study need to contain descriptions as mentioned under each section

- Section-1: This section need to contain school head/principal's full name, designation, School Name, Address, Mobile number and email-id (functional). This section need to also contain the Theme under which the school head/principals are writing the case study.
- > Section-2: This section need to contain description of the context of the school. This may include the geographical location of the school, the community the school is catering to, their occupation, their culture and belief systems and how the context impacts school's functioning and children's learning (with relevant photographs as evidence).
- > Section-3: This section can describe one or two important challenges that the school head/principals had to face as a school leader and which had an impact on the learning of students. The section need to contain description of how the school head along with the team collaboratively worked to deal with the challenge and initiated the change. The section should describe the plan and strategies that they implemented in the school to deal with the challenge. The role of teachers, students and community in dealing with the challenge should also be added (with relevant photographs as evidence).

- Section-4: This section need to describe the outcome of the change/transformation that the school heads/principals have brought in their schools. The description need to be supplemented with suitable evidence in the form of data, photographs, testimonials etc. This section can include the voices of children, teachers and community as narratives describing the change and how it has had an impact on them (with relevant photographs as evidence).
- Section-4: This section can describe how school head/principals see themselves as a school leader today? The section need to explain how the school leader as an individual has undergone a change in his/her beliefs, attitudes and values after the journey of school transformation.

Photos used in the Case Study

Photos supplementing the case studies have to be separately attached in the e-mail with the following specification:

- > Each photo has to be in .jpeg or .png file format
- > Each photo needs to be in HD resolution (good quality) preferably

Please send your case study submissions and photographs to: ncsl.csl@niepa.ac.in

The last date for submission is 7th November 2019.

APPENDIX 2

VIDEO DOCUMENTARY FORMAT

School heads/principals can send video documentaries capturing school leadership practices leading to improving student learning outcomes.

THEME FOR VIDEO DOCUMENTARY

School leadership practices leading to improvement in student learning outcomes

We invite submissions for Video documentaries that ONLY capture school leadership practices leading to improvement in student learning outcomes. For instance, videos could be developed on best leadership practices of the school head/Principals where he/she has initiated classroom process that address the diversity in classrooms and respond to differential learning needs of children. Documentaries could also be on school heads/Principal's role in developing teachers as leaders through professional development initiatives like observation of classes and giving feedback, coaching and mentoring and reflective practices leading to better learning outcomes among students. Video could be on school head/principal's leadership in mobilizing the community for improving the learning of children. The video can also be developed on the significance of professional learning communities and their role in improving student learning.

Please ensure that the video captures the **processes** that have led to improvements in student learning. Towards the end, the footage of the video need to contain voices of stakeholders which include students, teachers, parents, and SMC members that describe what they feel about the change initiatives and how it has had an impact on them.

Format for Video documentary

- Video length should be maximum of 5-6 minutes
- The footage shown should focus on the change process leading to improvements in student learning and learning outcomes
- Video should be self explanatory
- Video quality should be good. Video may be made with help from professionals or by self (School head/ teacher/ staff member)
- The language can be either English or Hindi, whereas subtitles can be in regional language

सेलीब्रेटिंग स्कूल लीडरशीप (सी.एस.एल.) 2019-20

सेलीब्रेटिंग स्कूल लीडरशीप (सी.एस.एल.) — नीपा स्थित राष्ट्रीय विद्यालय नेतृत्व केन्द्र (एन.सी.एस.एल.) का वार्षिक उत्सव उन सरकारी एवं सहायता प्राप्त सरकारी विद्यालयों को पहचान दिलाने का प्रयास कर रहा है जिन्होंने आदर्श / श्रेष्ठ नेतृत्व अभ्यासों के माध्यम से सतत सुधार प्रदर्शित किया है।

एन.सी.एस.एल. आमंत्रित करता है ऐसे विद्यालयों को जो-

- ▶ जीवंत हैं व सभी के चेहरों पर मुस्कान लाते हैं।
- ▶ बच्चों, अभिभावकों व समाज के सभी सपनों व आकांक्षाओं को पोषित करते हैं।
- उत्कृष्ट अकादिमक नेतृत्वकर्त्ता द्वारा संचालित है।
- ▶ बच्चों के सोचने व उनके अधिगम प्रक्रियाओं के लिए पर्याप्त अवसर सुनिश्चित करते हैं।
- अपने सभी शिक्षकों को भावी नेतृत्वकर्त्ता के रूप में प्रोत्साहित, प्रेरित व विकसित करते हैं।
- अभिभावकों व भागीदारों के साथ सौहार्दपूर्ण संबंधों को बढ़ावा देते हैं।
- ▶ बच्चों को ज़िम्मेदार नागरिक बनाने के लिए प्रेरित करते हैं।

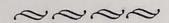
एन.सी.एस.एल. — नीपा, सरकारी एवं सहायता प्राप्त सरकारी विद्यालयों (प्राथमिक से उच्च माध्यमिक तक) के विद्यालय प्रमुखों / प्रधानाचार्यों को एक केस स्टडी (जो कि 2500 से 3000 शब्दों में चित्रों सिहत हो) खुथता एक विडियो डाक्यूमेन्टरी प्रस्तुत करने के लिये निवेदन करता है (दोनों में से कोई एक)।

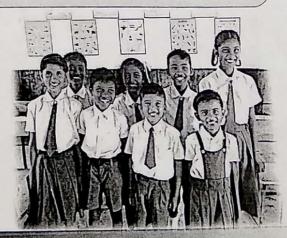
इस संदर्भ में विस्तृत जानकारी के लिए कृपया हमारी वेबसाइट पर क्लिक करें – http://ncsl.niepa.ac.in/csl.php

अपनी केस स्टडी हमें इस ई-मेल आई डी पर भेजेंncsl.csl@niepa.ac.in

आवेदन करने की अंतिम तिथि 7 नवंबर 2019 है

किसी भी प्रश्न अथवा संदेह की स्थिति में आप एन.सी.एस.एल. में संपर्क कर सकते हैं -दूरभाष : 011-26544820 (Extn.548/551/552)







राष्ट्रीय विद्यालय नेतृत्व केन्द्र (एन.सी.एस.एल) राष्ट्रीय शैक्षिक योजना एंव प्रशासन संस्थान (नीपा) 17— बी, श्री अरविन्द मार्ग नई दिल्ली— 110016 ई—मेल—ncsl.csl@niepa.ac.in